

**FAX/EMAIL**  
**Ministry of Foreign Affairs, Foreign Employment and Tourism**  
**Sri Lanka**  
**(0094 11 2446091; 2333450; Email: [dgea.bilateral@mfa.gov.lk](mailto:dgea.bilateral@mfa.gov.lk))**

**To** : All Heads of Mission/ Post

**From** : Secretary/Foreign Affairs, Foreign Employment and Tourism

**Signature and Designation** :  Director/Economic Affairs (Bilateral) for Secretary

**Date** : 16 March 2026

**No of Pages including this page** : 01 + Attachments

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CIR. Msg. No. 142

**Request to Publish Request for Expression of Interest (REOI) – Select Consulting Firms for Regional Empowerment through Vibrant, Inclusive and Viable Economic (REVIVE) IRDP**

1. Please find attached herewith a copy of a self-explanatory letter dated 12.03.2026 received from Ministry of Transport Highways and Urban Development informing that the following Request for Expressions of Interest (REOIs) are expected to be called for the following consultancy assignments:
  - (I) Consultancy Services for Technical Environmental, Social, Financial and Economic Feasibility for Development of Arugam Bay and Pasikudah Clusters
  - (II) Consultancy Services for Technical Environmental, Social, Financial and Economic Feasibility for Gurunagar coastal Fisheries Village and Cod Bay Fishing Harbor.
  - (III) Consultancy Services for Technical Environmental, Social, Financial and Economic Feasibility for the Regeneration, conservation and Adaptive Reuse of Jaffna Fort.
2. The Missions/ Posts are requested to engage with suitable consultants in the respective host/accredited countries, as appropriate and to publicize/share this REOIs in Mission media platforms. **[Ends]**



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போக்குவரத்து, நெடுஞ்சாலைகள் மற்றும் நகர அபிவிருத்தி அமைச்சு

MINISTRY OF TRANSPORT HIGHWAYS AND URBAN DEVELOPMENT

නාගරික සංවර්ධන අංශය

Urban Development Division

මගේ අංකය  
எனது இல  
My No.

MOTH&UD/F/9/IRDP/Consultancy/2

ඔබේ අංකය  
உமது இல  
Your No.

දිනය  
திகதி  
Date

12.03.2026

**Secretary**

Ministry of Foreign Affairs

Colombo

Sri Lanka

**Subject: Request to Publish Request for Expression of Interest (REOI) – Select Consulting Firms for Regional Empowerment through Vibrant, Inclusive and Viable Economic (REVIVE) – IRDP**

The Ministry of Transport, Highways and Urban Development is in the process of procuring the services of Consulting Firms under the Regional Empowerment through Vibrant, Inclusive and Viable Economic (REVIVE) Programme – Integrated Regional Development Programme (IRDP), in accordance with the Government Procurement Guidelines of Sri Lanka and the applicable World Bank Procurement Regulations.

Accordingly, Expressions of Interest (EOI) are expected to be called for the following consultancy assignments:

1. Consultancy Services for Technical, Environmental, Social, Financial, and Economic Feasibility for the Development of Arugam Bay and Pasikudah Clusters.
2. Consultancy Services for Technical, Environmental, Social, Financial, and Economic Feasibility for Gurunagar Coastal Fisheries Village and Cod Bay Fishing Harbor.
3. Consultancy Services for Technical, Environmental, Social, Financial, and Economic Feasibility for the Regeneration, Conservation and Adaptive Reuse of Jaffna Fort

In this regard, a Request for Expression of Interest (REOI) has been prepared in order to invite qualified and experienced international consulting firms to express their interest in providing the above consultancy services.

Accordingly, you are kindly requested to arrange the publication of the attached REOI through Sri Lankan Embassies/ Missions abroad in order to attract suitable foreign consultants.

**Senior Professor K. Kapila C. K. Perera**

Secretary

Ministry of Transport Highways and Urban Development

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போக்குவரத்து, நெடுஞ்சாலைகள் மற்றும் நகர அபிவிருத்தி அமைச்சு, போக்குவரத்துப் பிரிவு, 07ஆவது மாடி, செத்திரிபாய், IIஆம் கட்டம், பத்தரமுல்லை  
Ministry of Transport, Highways and Urban Development, Urban Development section, 13<sup>th</sup> Floor, Sethsiripaya Stage II, Battaramulla

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இணையத்தளம்  
Website

www.transport.gov.lk



## MINISTRY OF TRANSPORT HIGHWAYS AND URBAN DEVELOPMENT

# REQUEST FOR EXPRESSIONS OF INTEREST

**NAME OF PROJECT:** Integrated Regional Development Program (IRDP) / Regional Empowerment Through Vibrant, Inclusive, And Viable Economies (REVIVE)

**Grant No.:** E568-LK

**Assignment Title:** Consultancy Services for Technical, Environmental, Social, Financial, and Economic Feasibility for the Development of Arugam Bay and Pasikudah Clusters

**Reference No.:** MoTH&UD/F/9/IRDP/Consultancy/2/Arugam Bay and Pasikudah – MoTH&UD

**LK-UDA-PMU-531042-CS-CQS– STEP, World Bank**

1. The **Government of Sri Lanka** has received financing from the World Bank toward the cost of the **Integrated Regional Development Program (IRDP)/REVIVE Project**, which is being implemented by the Ministry of Transport Highways and Urban Development and intends to apply part of the proceeds for consulting services.
2. The consulting services (“the Services”) include conducting a comprehensive, multi-dimensional feasibility study for proposed infrastructure, site improvements, tourism facilities, and urban development interventions in the **Arugam Bay** and **Pasikudah** clusters. The study will ensure that proposed investments are technically sound, environmentally sustainable, socially inclusive, and economically viable.  
Key tasks include:
  - **Inception:** Baseline validation, stakeholder mapping, and Blue Flag certification requirements.
  - **Technical:** Evaluating buildings, public spaces, nature-based solutions, infrastructure and basic services including water, waste-water, solid waste management, and connectivity (including shared electric mobility), and operations and maintenance.
  - **Environmental & Social:** Preparing E&S instruments (ESIA, ESMP, RAP/LSP) in alignment with World Bank Environmental and Social Framework (ESF).

- **Economic & Financial:** Assessing long-term financial sustainability and management models (e.g., PPPs).

The Consultant should mobilize two teams in parallel for two clusters.

The estimated implementation period is **three (4) months (16 weeks)**.

3. The detailed “Terms of Reference (TOR)” for the assignments can be found at the following website: <https://www.transport.gov.lk/> (**Media > Procurement > TORs**)
4. The Chairman, of the Ministry Consultants Procurement Committee on behalf of the Integrated Regional Development Programme (IRDP)/REVIVE Project, invites eligible consulting firms to indicate their interest in providing the services. Interested Consultants should provide information demonstrating that they have the required qualifications and relevant experience to perform the Services.

The shortlisting criteria are:

- **Core Business:** A minimum of 15 years of experience in urban planning, infrastructure engineering, and tourism development.
- **Relevant Experience:** Proven track record of successfully completing at least 3 feasibility studies for large-scale coastal tourism or urban regeneration projects in the last 7 years.
- **Technical Capacity:** Demonstrated experience in multi-disciplinary assessments including marine/coastal ecology (e.g., coral reefs, mangroves), climate resilience, and sustainable urban design.
- **ESF & Management:** Experience managing parallel teams in distinct geographic locations and working within World Bank Environmental and Social Standards (ESS).

Key Experts will not be evaluated at the shortlisting stage.

5. The attention of interested Consultants is drawn to Section III, paragraphs, 3.15 and 3.16 of the World Bank’s “Procurement Regulations for IPF Borrowers” February 2025 (“Procurement Regulations”), setting forth the World Bank’s policy on conflict of interest.
6. Consultants may associate with other firms to enhance their qualifications, but should indicate clearly whether the association is in the form of a joint venture and/or a sub-consultancy. In the case of a joint venture, all the partners in the joint venture shall be jointly and severally liable for the entire contract, if selected.
7. A consultant will be selected in accordance with the procedures set out in the World Bank’s Procurement Regulations for IFB borrowers, February 2025, and the method of selection will be the Consultant’s Qualification Selection Method (CQS).

8. Further information can be obtained at the address below during working office hours, *i.e.* 0900 to 1600 hours except for Saturday, Sunday, and public holidays.
9. Expressions of interest must be delivered in a written form to the address below (in person, or by mail, or by fax, or by e-mail) by **20<sup>th</sup> March 2026 on or before 16:00 hrs.**

The Secretary  
Ministry of Transport Highways and Urban Development,  
Urban Development Division,  
12th Floor,  
Sethsiripaya Stage II,  
Battaramulla.  
Tel: 0112 869 521  
E-mail: [proc@moudh.gov.lk](mailto:proc@moudh.gov.lk)  
Date: March 06th , 2026



**MINISTRY OF TRANSPORT HIGHWAYS AND URBAN DEVELOPMENT**

**REQUEST FOR EXPRESSIONS OF INTEREST**

**NAME OF PROJECT:** Integrated Regional Development Program (IRDP) / Regional Empowerment Through Vibrant, Inclusive, And Viable Economies (REVIVE)

**Grant No.:** E568-LK

**Assignment Title:** Consultancy Services for Technical, Environmental, Social, Financial, and Economic Feasibility for Gurunagar Coastal Fisheries Village & Cod Bay Fishing Harbor

**Reference No.:** MoTH&UD/F/9/IRDP/Consultancy/2/Gurunagar and Cod Bay – MoTH&UD

**LK-UDA-PMU-531040-CS-CQS– STEP, World Bank**

1. The **Government of Sri Lanka** has received financing from the World Bank toward the cost of the **Integrated Regional Development Programme (IRDP)/REVIVE Project**, which is being implemented by the Ministry of Transport Highways and Urban Development and intends to apply part of the proceeds for consulting services.
2. The consulting services (“the Services”) include conducting a comprehensive, multi-dimensional feasibility study for proposed infrastructure and urban development interventions in the **Gurunagar Coastal Fisheries Village and Cod Bay Fishing Harbor** clusters. The study will ensure that proposed investments are technically sound, environmentally sustainable, socially inclusive, and economically viable.

Key tasks include:

- **Technical Feasibility:** Engineering assessments for jetties, breakwaters, dredging, cold storage, auction hall, basic infrastructure and services including waste-water and waste management systems in the clusters, and operations and maintenance etc.
- **Environmental & Social (E&S) Assessments:** Preparing site-specific Environmental and Social Impact Assessments (ESIA) and Management Plans (ESMP), and other relevant safeguards instruments, in compliance with the World Bank Environmental and Social Framework (ESF), etc.
- **Financial & Economic Analysis:** Evaluating investment viability, revenue streams, and potential for Private Sector Participation (PPP).

- **Climate Resilience:** Assessing climate-change-related risks like sea-level rise and storm surges to inform infrastructure design.

The Consultant should mobilize two teams in parallel for two clusters.

The estimated implementation period is **five (4) months (16 weeks)**.

3. The detailed “Terms of Reference (TOR)” for the assignments can be found at the following website: <https://www.transport.gov.lk/> (**Media > Procurement > TORs**)
4. The Chairman, of the Ministry Consultants Procurement Committee on behalf of the Integrated Regional Development Programme (IRDP)/REVIVE Project, invites eligible consulting firms to indicate their interest in providing the services. Interested Consultants should provide information demonstrating that they have the required qualifications and relevant experience to perform the Services.

The shortlisting criteria are:

- **Core Business:** Minimum 15 years of corporate experience in civil engineering, marine infrastructure, basic infrastructure and urban/land development, and environmental consulting.
- **Marine Infrastructure Expertise:** Proven track record of successfully completing at least 3 technical feasibilities for fisheries harbors or ports, including jetty construction, dredging, and shoreline protection in the last 7 years.
- **Economic & Financial Modeling:** Experience in financial viability indicators (IRR/NPV) and assessing Public-Private Partnership (PPP) potential for infrastructure.
- **ESF & Management:** Experience managing parallel teams in distinct geographic locations and working within World Bank Environmental and Social Standards (ESS).

Key Experts will not be evaluated at the shortlisting stage.

5. The attention of interested Consultants is drawn to Section III, paragraphs, 3.15 and 3.16 of the World Bank’s “Procurement Regulations for IPF Borrowers” February 2025 (“Procurement Regulations”), setting forth the World Bank’s policy on conflict of interest.
6. Consultants may associate with other firms to enhance their qualifications, but should indicate clearly whether the association is in the form of a joint venture and/or a sub-consultancy. In the case of a joint venture, all the partners in the joint venture shall be jointly and severally liable for the entire contract, if selected.
7. A consultant will be selected in accordance with the procedures set out in the World Bank’s Procurement Regulations for IFB borrowers, February 2025, and the method of selection will be the Consultant’s Qualification Selection Method (CQS).

8. Further information can be obtained at the address below during working office hours, *i.e.* 0900 to 1600 hours except for Saturday, Sunday, and public holidays.
9. Expressions of interest must be delivered in a written form to the address below (in person, or by mail, or by fax, or by e-mail) by **20<sup>th</sup> March 2026 on or before 16:00 hrs.**

The Secretary  
Ministry of Transport Highways and Urban Development,  
Urban Development Division,  
12th Floor,  
Sethsiripaya Stage II,  
Battaramulla.  
Tel: 0112 869 521  
E-mail: [proc@moudh.gov.lk](mailto:proc@moudh.gov.lk)  
Date: March 06th, 2026



## MINISTRY OF TRANSPORT HIGHWAYS AND URBAN DEVELOPMENT

# REQUEST FOR EXPRESSIONS OF INTEREST

**NAME OF PROJECT:** Integrated Regional Development Programme (IRDP)/Regional Empowerment Through Vibrant, Inclusive, And Viable Economies (REVIVE)

**Grant No.:** E568-LK

**Assignment Title:** Consultancy Services for Technical, Environmental, Social, Financial, and Economic Feasibility for the Regeneration and Conservation and Adaptive Reuse of Jaffna Fort

**Reference No.:** MoTH&UD/F/9/IRDP/Consultancy/2/Jaffna Fort – MoTH&UD

**LK-UDA-PMU-535218-CS-CQS - STEP, World Bank**

1. The **Government of Sri Lanka** has received financing from the World Bank toward the cost of the **Integrated Regional Development Programme (IRDP)/REVIVE Project**, which is being implemented by the Ministry of Transport Highways and Urban Development and intends to apply part of the proceeds for consulting services.
2. The consulting services (“the Services”) include conducting a comprehensive, multi-dimensional feasibility study to transform the 62-acre **Jaffna Fort** into a premier heritage destination. The study will ensure that proposed investments are technically sound, environmentally sustainable, socially inclusive, and economically viable.

Key tasks include:

- **Technical, Conservation and Urban Planning/Design:** Structural assessments; adaptive reuse planning for the ramparts, tunnels, and historic buildings (e.g., Queen’s House, Dutch Church, Prison building, among others); feasibility and planning for connectivity and mobility including shared electric mobility, public spaces (including central yard and other spaces in the fort – both inner and outer moat areas and lagoon park); urban infrastructure, amenities and utilities including drainage and solid waste management for the fort and surroundings; and operations and maintenance
- **Environmental & Social:** Preparing E&S instruments (ESIA, ESMP, RAP/LSP) in alignment with World Bank Environmental and Social Framework (ESF).
- **Economic & Financial:** Financial modeling and project structuring for Public-Private Partnerships (PPP).

The estimated implementation period is **three (3) months (12 weeks)**.

3. The detailed “Terms of Reference (TOR)” for the assignments can be found at the following website: <https://www.transport.gov.lk/> (**Media > Procurement > TORs**)
4. The **Chairman**, of the Ministry Consultants Procurement Committee on behalf of the Integrated Regional Development Programme (IRDP)/REVIVE Project, invites eligible consulting firms to indicate their interest in providing the services. Interested Consultants should provide information demonstrating that they have the required qualifications and relevant experience to perform the Services.

The shortlisting criteria are:

- **Core Business:** Experience in urban regeneration, heritage conservation, and multi-disciplinary infrastructure feasibility for at least **15 years**.
- **Relevant Experience:** Proven track record of successfully completing at least 3 major heritage conservation or urban regeneration projects of similar scale in the last 10 years.
- **Technical Capacity:** Demonstrated corporate experience in structural engineering for historic structures, sustainable urban design, urban planning, and nature-based solutions.
- **ESF & Management:** Strong organizational capacity to manage parallel multi-disciplinary teams and experience working under the World Bank Environmental and Social Standards (ESS).
- **PPP Experience:** Corporate experience in financial modeling and project structuring for PPP projects of similar scale.

Key Experts will not be evaluated at the shortlisting stage.

5. The attention of interested Consultants is drawn to Section III, paragraphs, 3.15 and 3.16 of the World Bank’s “Procurement Regulations for IPF Borrowers” February 2025 (“Procurement Regulations”), setting forth the World Bank’s policy on conflict of interest.
6. Consultants may associate with other firms to enhance their qualifications, but should indicate clearly whether the association is in the form of a joint venture and/or a sub-consultancy. In the case of a joint venture, all the partners in the joint venture shall be jointly and severally liable for the entire contract, if selected.
7. A consultant will be selected in accordance with the procedures set out in the World Bank’s Procurement Regulations for IFB borrowers, February 2025, and the method of selection will be the Consultant’s Qualification Selection Method (CQS).
8. Further information can be obtained at the address below during working office hours, *i.e.* 0900 to 1600 hours except for Saturday, Sunday, and public holidays.

9. Expressions of interest must be delivered in a written form to the address below (in person, or by mail, or by fax, or by e-mail) by **22nd March 2026 on or before 16:00 hrs.**

The Secretary  
Ministry of Transport Highways and Urban Development,  
Urban Development Division,  
12th Floor,  
Sethsiripaya Stage II,  
Battaramulla.  
Tel: 0112 869 521  
E-mail: [proc@moudh.gov.lk](mailto:proc@moudh.gov.lk)  
Date: March 8th, 2026